# Crestview Mutual Water Company Board Meeting Materials September 26, 2023

# MINUTES OF THE VIRTUAL ANNUAL MEETING OF THE SHAREHOLDERS OF CRESTVIEW MUTUAL WATER COMPANY

www.crestviewwater.org

# August 16, 2023

# **Convened Meeting**

The Annual Shareholders Meeting of Crestview Mutual Water Company was called to order by President Frank Mezzatesta on Wednesday, August 16, 2023 at 6:24 P.M. at the Spanish Hills Country Club, 999 Crestview Avenue, Camarillo

# **Attendance and Quorum**

Directors Present: Frank Mezzatesta – President

Alma Quezada – Vice President Laurie Bennett – Treasurer

Directors Absent: Roger Whitlock – Secretary

Sol Chooljian – Director

Staff Present: Durrell McAdoo – Interim General Manager

Lauri Marino – Office Manager

Timothy Lewsadder – Water Treatment Operator

Also Present: Jane Usher, Corporate Counsel – Musick, Peeler & Garrett LLP

Heidi Herpel, Election Official – KHA HOA Elections

Based upon meeting attendance and preliminary count, a good faith estimate of a quorum being present to conduct the meeting was determined, with an official count to be announced by the election inspector shortly.

# **Approval of Minutes**

Director Frank Mezzatesta asked for a motion to waive the reading of the minutes from the last annual meeting. On a motion by Jim Lingl and seconded by Richard Stockton, the shareholders in attendance unanimously approved the following:

**Resolved**, that the reading of the minutes of the Annual Shareholders Meeting of April 22, 2021, be waived.

Director Mezzatesta asked for a motion to approve the minutes from the 2021 shareholders meeting. On a motion by Jim Lingl and seconded by Carin Kerr, the shareholders in attendance unanimously approved the following:

**Resolved**, that the minutes of the Annual Shareholders Meeting of April 22, 2021, be accepted as presented.

# **Interim General Manager's Report**

Durrell McAdoo thanked the shareholders in attendance and reported on local and regional water issues. Mr. McAdoo reported that in 2025, water allocations for domestic water pumpers within the Fox Canyon GMA will no longer roll over annually to be banked for future use; annual allocations will be "use it or lose it". Mr. McAdoo reported that a strong El Niño is forecasted for winter 2023. Both of Crestview's reservoirs have been cleaned, vacuumed, and inspected, and are secure and in good condition. Crestview's new water treatment operator, Tim Lewsadder, is doing well, and Mr. McAdoo noted that a second treatment operator needs to be hired. Mr. McAdoo reported on the new EPA mandated lead service line inspection requirements that are required to be completed by October 2024; the lead poisoning crisis in Michigan in 2014 caused the national changes. Discussion ensued; Mr. McAdoo stated that the inspection process procedures are under analysis, and that no lead has been sampled in Crestview's water to date. More information will be available to shareholders in the coming months.

# **Crestview Treasurer's Report**

Treasurer Laurie Bennett reported that Lindsay and Company CPA has completed an annual review for the Company for the fiscal year ended 2022 with no exceptions or qualifications noted, and that the summary financial statements are posted on Crestview's website. Treasurer Bennett reported that Crestview has over \$2.2 million in cash reserves at this time. Recently, some funds have been moved to sweep accounts, and all of Crestview's funds are safe and appropriately FDIC insured.

# President's Report

President Frank Mezzatesta gave a report on the current business of the Company. President Mezzatesta noted he is very pleased with the current Company staff of Durrell McAdoo, Lauri Marino, and Tim Lewsadder. Crestview continues to move forward with the Well #7 and Well #8 projects. The Well #7 Shareholder Advisory Committee has narrowed down possible locations to six sites; numerous outside experts will be retained for an independent review. For Well #8, a review of the environmental document is under way with the City of Camarillo. The public comment period is expected to be initiated soon. Discussion ensued regarding the timeline for the well to be operational; all regulatory requirements must be met and fulfilled prior to the project obtaining approval to begin.

President Mezzatesta shared his thinking about organizing for the future based on conversations with a former Crestview director, leaders of other water companies, and on his own executive experience. There are two basic models for Board and Staff relationships: one is that Staff sets recommendations for the Company, and the other is that Board members develop the vision, set the agenda, direct staff in detail, and do deep dives on important details.

There is a continuum between these extremes, and President Mezzatesta has been moving toward the Board-centric end. One factor affecting how Crestview should organize itself is how much Board members are willing and able to do. Another factor is determining the skill sets of Staff. Company operations will continue to be well-managed, with the emphasis on current and future capital projects.

#### **Election Procedures**

President Frank Mezzatesta stated that election materials for this meeting were posted on Crestview's website, and proxies for the annual meeting were mailed to shareholders by both Crestview and Board candidates. Election Inspector Heidi Herpel from KHA Elections reported that after a count of those shareholders present and proxies collected, a quorum was attained to officially conduct the meeting (1,249.4 shares required, 1,403.46 received).

Discussion ensued regarding election and voting procedures. Jane Usher, corporate counsel, reported that the Board is elected annually per Crestview's bylaws. Ms. Usher explained why corporations use proxy ballots to help attain a quorum to conduct business, and to allow shareholders that cannot attend the meeting in person to have their voice heard. She further explained cumulative voting, and that ballots cast by shareholders at this meeting will supersede any proxy ballot previously mailed/turned in by a shareholder. Discussion ensued.

A request was made for cumulative voting to take place. On a motion by Felicia Schoenwald and seconded by Salvatore Santangelo, the shareholders in attendance unanimously approved the following:

Resolved, that voting for Board Members be counted cumulatively.

An option exists between using a voice or written ballot vote. On a motion made by Felicia Schoenwald and seconded by Katie Teague, the shareholders in attendance unanimously approved the following:

**Resolved**, that written ballot voting be used.

Further discussion ensued about voting; shareholders were reminded that instructions for completing the ballot are outlined on the reverse side of each ballot, and voters were reminded to vote for no more than five candidates.

Each of the nine candidates for the Board of Directors were given a three-minute window to give a candidate statement and entertain questions and provide answers to the shareholders in attendance.

Election Inspector Heidi Herpel, KHA Elections, announced that the election was closed at 8:17 p.m.

### Shareholder's Public Forum

Shareholders in attendance were able to ask questions of the Board. Heidi Hester commented that the meeting should have been advertised better, with the date, time, and location noted on the signs placed throughout the neighborhood. Director Mezzatesta noted that numerous announcements were mailed to shareholders, along with the meeting materials being posted well in advance on Crestview's website.

Christopher Ono stated that he would appreciate more extensive year-over-year financial statements, a budget, and cash flow forecast to be available to shareholders for review. Discussion ensued.

The Board thanked the shareholders present for their participation and feedback.

# Adjournment

On a motion made by Roger Chittum, seconded by Myrna Bennett, and approved unanimously by the shareholders present, the meeting was adjourned at 8:27 P.M.

| Respectfully submitted,      | Approved by,                |  |
|------------------------------|-----------------------------|--|
|                              |                             |  |
| Alma Quezada, Vice-President | Frank Mezzatesta, President |  |

# **Shareholders in Attendance**

| Araiza, Randall J/Sonya           | Eklund, Rollo                        |
|-----------------------------------|--------------------------------------|
| Atkinson, Mark                    | Ennis, Christopher/Nancy             |
| Atsinger, Edward                  | Erhart, Cheryl                       |
| Bennett, Myrna                    | F.M.H. Trust, The                    |
| Berman, Steven/Victoria           | Fernandez - Trustee, Asia            |
| Bessette, Jessica                 | Foss, Robert W/Catherine J           |
| Cabral/Hernandez, Julio C/Anthony | Foster, Ronald J                     |
| Campuzano, Antonio                | Frank, David                         |
| Chesser, Michael/Pearl            | Frank, William A./Lynda              |
| Chittum, Roger D/Susan Kovacs     | Funfstuck - Trustee, Albert          |
| Clarke, Cecilia A.                | Gaiser, Dennis/Joan                  |
| Collins, Marcus/Kristin           | Galarza, Jorge Antonio               |
| Crosby, Craig M.                  | Goodman, Benjamin D/Mary R           |
| Derr-Cohen Family Trust           | Granard - Trustees, Ryan A/Theresa J |
| Douglas, Jeffrey                  | Hartman, Lorie                       |
| Draine, Cameron                   | Johnson, Allen/Deborah               |
| Drews, Michael/Amy Elizabeth      | Kasarjian, Janie                     |

# **Shareholders in Attendance (Continued)**

| Lambert, Kimberly L Landa, Preston Arndt/Mara Lindsay, Janice Rowland, Donald E/Linda J Lingl, James P Ryan, Patrick/Nora Loffredo, Sandra J Lopez-Trustees, Lane J/Sally J. Lourenco, Steve/Laurie Wende Schoenewald, Daniel/Felicia Lowthorp, Douglas C./Jeanne R. Lucchese, David/Stacy Lucier, Dennis Silkey, David Machlitt-Trusees, David/Lydia Maloney, Michael Maulhardt-Trustee, Jeffrey W. Maulhardt-Trustee, Jeffrey W. McGroarty, Catherine McKenna, William P. Megowan, Michael E Mehlman - Trustees, Arthur/Gloria Melton - Trustees, John R/Sandra S Muro, Steven A/Adelaide M Muscarella, Thomas W/Diane Melson, Leighton/Lynn Orbonnell, Charles J. Omoto, Daniel/Veronica Ono/Hester, Christopher Y/Heidi A. Waldron, Steven Payne, Andrew Whit, William J/Cheri K Power, John Wister, Trustees, Gary/Kathryn Quezada, Alma/Reston, Craig Winslow, Steven Wissur, Steven Whitlook, Renee Whit, William J/Cheri K Power, John Wissuri, Steven                                                                                                       | Kerr, Maurice A./Carin D.                    | Rieger, Ronald                        |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------|
| Landa, Preston Arndt/Mara  Lindsay, Janice  Rowland, Donald E/Linda J  Lingl, James P  Ryan, Patrick/Nora  Loffredo, Sandra J  Lopez-Trustees, Lane J/Sally J.  Lourenco, Steve/Laurie Wende  Lowthorp, Douglas C./Jeanne R.  Lucchese, David/Stacy  Lucier, Dennis  Machlitt-Trusees, David/Lydia  Machlitt-Trusees, David/Lydia  Maloney, Michael  Maulhardt-Trustee, Jeffrey W.  Mc Groarty, Catherine  McKenna, William P.  Megowan, Michael E  Mehlman - Trustees, Arthur/Gloria  Melton - Trustees, Arthur/Gloria  Melton - Trustees, John R/Sandra S  Muro, Steven A/Adelaide M  Nelson, Leighton/Lynn  O'Donnell, Charles J.  Omoto, Daniel/Veronica  Ono/Hester, Christopher Y/Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Winslow, Steven  Winslow, Steven  Winslow, Brett/Elizabeth  Wisuri, Steven  Winslow, Brett/Elizabeth  Wisuri, Steven  Winslow, Brett/Elizabeth  Wisuri, Steven  Wisnr, Steven  Winslow, Brett/Elizabeth  Wisuri, Steven  Winslow, Brett/Elizabeth  Wisuri, Steven  Wisuri, Steven                                                                                                                                                                                                             |                                              |                                       |
| Lindsay, Janice Rowland, Donald E/Linda J Lingl, James P Ryan, Patrick/Nora  Loffredo, Sandra J Salzer, Nancy Lopez-Trustees, Lane J./Sally J. Santangelo, Salvatore/Edith Lourenco, Steve/Laurie Wende Lowthorp, Douglas C./Jeanne R. Seaboard Produce Distributors Inc. Lucchese, David/Stacy Searl, Linda Lucier, Dennis Silkey, David Machlitt-Trusees, David/Lydia Maloney, Michael Maloney, Michael Maloney, Michael Soluk, George Martens, David O'Quinn/Anja Sommerhauser, Alan J/Catherine M Maulhardt-Trustee, Jeffrey W. Sonnenberg, Dean A./Deanna F. Mc Groarty, Catherine McKenna, William P. Starr, Richard/Frances Megowan, Michael E Stephenson, David M./Kimberly Marra Mehlman - Trustees, Arthur/Gloria Melton - Trustees, John R/Sandra S Sutton, Christopher/Kelly Mota, Shelby A/Jesse J Tanita, Edna Muro, Steven A/Adelaide M Teague, Dana/Katherine Muscarella, Thomas W/Diane Temple, Thomas W/Cheryl M Nelson, Leighton/Lynn Ten Broek, John F O'Donnell, Charles J. Omoto, Daniel/Veronica Ono/Hester, Christopher Y./Heidi A. Ortiz-Williams - Trustees, Jeremy R/Lorena S Pachowicz, Mark Whitlock, Renee Payne, Andrew Whitt, William J/Cheri K Power, John Wistein - Trustees, Gary/Kathryn Quezada, Alma/Reston, Craig Winslow, Brett/Elizabeth Rea-Trustees, David D./Glenda R. Wisuri, Steven           | · • • • • • • • • • • • • • • • • • • •      |                                       |
| Lingl, James P  Loffredo, Sandra J  Loffredo, Sandra J  Salzer, Nancy  Salzer, Nancy  Santangelo, Salvatore/Edith  Lourenco, Steve/Laurie Wende  Lowthorp, Douglas C./Jeanne R.  Seaboard Produce Distributors Inc.  Lucchese, David/Stacy  Searl, Linda  Lucier, Dennis  Silkey, David  Machlitt-Trusees, David/Lydia  Maloney, Michael  Maloney, Michael  Maulhardt-Trustee, Jeffrey W.  Maulhardt-Trustee, Jeffrey W.  Mac Groarty, Catherine  Megowan, Michael E  Megowan, Michael E  Melhman - Trustees, Arthur/Gloria  Melton - Trustees, John R/Sandra S  Muro, Steven A/Adelaide M  Muslardt Alaide M  Nelson, Leighton/Lynn  Ten Broek, John F  O'Donnell, Charles J.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Wisuri, Steven                                                                                                                                                                                                                                                                  |                                              | · · · · · · · · · · · · · · · · · · · |
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| Lucier, Dennis  Machlitt-Trusees, David/Lydia  Maloney, Michael  Maloney, Michael  Martens, David O'Quinn/Anja  Maulhardt-Trustee, Jeffrey W.  Maulhardt-Trustee, Jeffrey W.  Mac Groarty, Catherine  McKenna, William P.  Megowan, Michael E  Megowan, Michael E  Mehlman - Trustees, Arthur/Gloria  Mota, Shelby A/Jesse J  Muro, Steven A/Adelaide M  Muscarella, Thomas W/Diane  Nelson, Leighton/Lynn  O'Donnell, Charles J.  Omoto, Daniel/Veronica  Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Rea-Trustees, David D./Glenda R.  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | *:                                           |                                       |
| Machlitt-Trusees, David/LydiaSoliz, Robert/JosephineMaloney, MichaelSoluk, GeorgeMartens, David O'Quinn/AnjaSommerhauser, Alan J/Catherine MMaulhardt-Trustee, Jeffrey W.Sonnenberg, Dean A./Deanna F.Mc Groarty, CatherineSpencer, Vern/Chard, TomMcKenna, William P.Starr, Richard/FrancesMegowan, Michael EStephenson, David M./Kimberly MarraMehlman - Trustees, Arthur/GloriaStockton, Richard/LeighMelton - Trustees, John R/Sandra SSutton, Christopher/KellyMota, Shelby A/Jesse JTanita, EdnaMuro, Steven A/Adelaide MTeague, Dana/KatherineMuscarella, Thomas W/DianeTemple, Thomas W/Cheryl MNelson, Leighton/LynnTen Broek, John FO'Donnell, Charles J.Tokumoto/Shiroyama, Bruce/OnaOmoto, Daniel/VeronicaTranovich, MargaretOno/Hester, Christopher Y./Heidi A.Waldron, Stephen/MarlysOrtiz-Williams - Trustees, Jeremy R/Lorena SWhatley, BarbaraPachowicz, MarkWhitlock, ReneePayne, AndrewWhitt, William J/Cheri KPower, JohnWilstein - Trustees, Gary/KathrynQuezada, Alma/Reston, CraigWinslow, Brett/ElizabethRea-Trustees, David D./Glenda R.Wisuri, Steven                                                                                                                                                                                                                                                             | •                                            |                                       |
| Maloney, Michael  Martens, David O'Quinn/Anja  Sommerhauser, Alan J/Catherine M  Maulhardt-Trustee, Jeffrey W.  Mc Groarty, Catherine  McKenna, William P.  Mesowan, Michael E  Megowan, Michael E  Melton - Trustees, John R/Sandra S  Muro, Steven A/Adelaide M  Nelson, Leighton/Lynn  Nelson, Leighton/Lynn  O'Donnell, Charles J.  Omoto, Daniel/Veronica  Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Maro, Steven A/Adelade N.  Maldon, Stephen/Marlys  Whistur, William J/Cheri K  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                              | ·                                            |                                       |
| Martens, David O'Quinn/Anja  Maulhardt-Trustee, Jeffrey W.  Mc Groarty, Catherine  McKenna, William P.  Megowan, Michael E  Mehlman - Trustees, Arthur/Gloria  Melton - Trustees, John R/Sandra S  Muro, Steven A/Adelaide M  Nelson, Leighton/Lynn  O'Donnell, Charles J.  Omoto, Daniel/Veronica  Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Power, John  Quezada, Alma/Reston, Craig  Maulhardt-Trustee, Jeffrey W.  Sonnenberg, Dean A./Deanna F.  Spencer, Vern/Chard, Tom  Steven A./Deanna F.  Stephenson, David M./Kimberly Marra  Stockton, Richard/Leigh  Stockton, Richard/Leigh  Sutton, Christopher/Kelly  Tanita, Edna  Teague, Dana/Katherine  Temple, Thomas W/Cheryl M  Ten Broek, John F  O'Donnell, Charles J.  Tokumoto/Shiroyama, Bruce/Ona  Tranovich, Margaret  Ono/Hester, Christopher Y./Heidi A.  Waldron, Stephen/Marlys  Whatley, Barbara  Whitlock, Renee  Payne, Andrew  Whitt, William J/Cheri K  Wower, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Winslow, Brett/Elizabeth  Wisuri, Steven             |                                              |                                       |
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| McKenna, William P.  McKenna, William P.  Megowan, Michael E  Mehlman - Trustees, Arthur/Gloria  Melton - Trustees, John R/Sandra S  Muro, Steven A/Adelaide M  Nelson, Leighton/Lynn  O'Donnell, Charles J.  Omoto, Daniel/Veronica  Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Power, John  Wistein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  McKenna, Welliam Starr, Richard/Frances  Stephenson, David M./Kimberly Marra  Stockton, Richard/Leigh  Stockton, Richard/Leigh  Stockton, Richard/Leigh  Stockton, Richard/Leigh  Stockton, Richard/Leigh  Tanita, Edna  Teague, Dana/Katherine  Temple, Thomas W/Cheryl M  Ten Broek, John F  Tokumoto/Shiroyama, Bruce/Ona  Tranovich, Margaret  Waldron, Stephen/Marlys  Waldron, Stephen/Marlys  Whatley, Barbara  Whitlock, Renee  Payne, Andrew  Whitt, William J/Cheri K  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Winslow, Brett/Elizabeth  Rea-Trustees, David D./Glenda R.  Wisuri, Steven                                                                                                                                           |                                              |                                       |
| McKenna, William P.  Megowan, Michael E  Megowan, Michael E  Stephenson, David M./Kimberly Marra  Mehlman - Trustees, Arthur/Gloria  Melton - Trustees, John R/Sandra S  Sutton, Christopher/Kelly  Mota, Shelby A/Jesse J  Tanita, Edna  Muro, Steven A/Adelaide M  Teague, Dana/Katherine  Muscarella, Thomas W/Diane  Temple, Thomas W/Cheryl M  Nelson, Leighton/Lynn  Ten Broek, John F  O'Donnell, Charles J.  Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Payne, Andrew  Payne, Andrew  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Rea-Trustees, David D./Glenda R.  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | •                                            |                                       |
| Megowan, Michael EStephenson, David M./Kimberly MarraMehlman - Trustees, Arthur/GloriaStockton, Richard/LeighMelton - Trustees, John R/Sandra SSutton, Christopher/KellyMota, Shelby A/Jesse JTanita, EdnaMuro, Steven A/Adelaide MTeague, Dana/KatherineMuscarella, Thomas W/DianeTemple, Thomas W/Cheryl MNelson, Leighton/LynnTen Broek, John FO'Donnell, Charles J.Tokumoto/Shiroyama, Bruce/OnaOmoto, Daniel/VeronicaTranovich, MargaretOno/Hester, Christopher Y./Heidi A.Waldron, Stephen/MarlysOrtiz-Williams - Trustees, Jeremy R/Lorena SWhatley, BarbaraPachowicz, MarkWhitlock, ReneePayne, AndrewWhitt, William J/Cheri KPower, JohnWilstein - Trustees, Gary/KathrynQuezada, Alma/Reston, CraigWinslow, Brett/ElizabethRea-Trustees, David D./Glenda R.Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                              |                                       |
| Mehlman - Trustees, Arthur/Gloria  Melton - Trustees, John R/Sandra S  Sutton, Christopher/Kelly  Mota, Shelby A/Jesse J  Tanita, Edna  Muro, Steven A/Adelaide M  Teague, Dana/Katherine  Muscarella, Thomas W/Diane  Temple, Thomas W/Cheryl M  Nelson, Leighton/Lynn  Ten Broek, John F  O'Donnell, Charles J.  Tokumoto/Shiroyama, Bruce/Ona  Omoto, Daniel/Veronica  Tranovich, Margaret  Ono/Hester, Christopher Y./Heidi A.  Waldron, Stephen/Marlys  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Payne, Andrew  Whitt, William J/Cheri K  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Winslow, Brett/Elizabeth  Rea-Trustees, David D./Glenda R.  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ,                                            |                                       |
| Melton - Trustees, John R/Sandra S  Sutton, Christopher/Kelly  Mota, Shelby A/Jesse J  Tanita, Edna  Muro, Steven A/Adelaide M  Teague, Dana/Katherine  Muscarella, Thomas W/Diane  Temple, Thomas W/Cheryl M  Nelson, Leighton/Lynn  Ten Broek, John F  O'Donnell, Charles J.  Omoto, Daniel/Veronica  Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Payne, Andrew  Payne, Andrew  Whitlock, Renee  Payne, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Rea-Trustees, David D./Glenda R.  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                              |                                       |
| Mota, Shelby A/Jesse J  Muro, Steven A/Adelaide M  Teague, Dana/Katherine  Muscarella, Thomas W/Diane  Temple, Thomas W/Cheryl M  Nelson, Leighton/Lynn  O'Donnell, Charles J.  Omoto, Daniel/Veronica  Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Payne, Andrew  Payne, Andrew  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Wisuri, Steven  Tanita, Edna  Teague, Dana/Katherine  Temple, Thomas W/Cheryl M  Ten Broek, John F  Tokumoto/Shiroyama, Bruce/Ona  Tranovich, Margaret  Waldron, Stephen/Marlys  Whatley, Barbara  Whitlock, Renee  Payne, Andrew  Whitt, William J/Cheri K  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Winslow, Brett/Elizabeth  Rea-Trustees, David D./Glenda R.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                              |                                       |
| Muro, Steven A/Adelaide M  Muscarella, Thomas W/Diane  Nelson, Leighton/Lynn  O'Donnell, Charles J.  Omoto, Daniel/Veronica  Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Payne, Andrew  Power, John  Quezada, Alma/Reston, Craig  Rea-Trustees, David D./Glenda R.  Tengue, Dana/Katherine  Temple, Thomas W/Cheryl M  Ten Broek, John F  Tokumoto/Shiroyama, Bruce/Ona  Tranovich, Margaret  Waldron, Stephen/Marlys  Whatley, Barbara  Whatley, Barbara  Whitlock, Renee  Whitt, William J/Cheri K  Wilstein - Trustees, Gary/Kathryn  Winslow, Brett/Elizabeth  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                              |                                       |
| Muscarella, Thomas W/Diane  Temple, Thomas W/Cheryl M  Ten Broek, John F  O'Donnell, Charles J.  Omoto, Daniel/Veronica  Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Payne, Andrew  Payne, Andrew  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Rea-Trustees, David D./Glenda R.  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | -                                            |                                       |
| Nelson, Leighton/Lynn  O'Donnell, Charles J.  Omoto, Daniel/Veronica  Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Payne, Andrew  Power, John  Quezada, Alma/Reston, Craig  Rea-Trustees, David D./Glenda R.  Wisuri, Steven  Tokumoto/Shiroyama, Bruce/Ona  Tranovich, Margaret  Waldron, Stephen/Marlys  Whatley, Barbara  Whitlock, Renee  Whitt, William J/Cheri K  Wilstein - Trustees, Gary/Kathryn  Winslow, Brett/Elizabeth  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Muro, Steven A/Adelaide M                    | Teague, Dana/Katherine                |
| O'Donnell, Charles J.  Omoto, Daniel/Veronica  Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Payne, Andrew  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Rea-Trustees, David D./Glenda R.  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Muscarella, Thomas W/Diane                   | Temple, Thomas W/Cheryl M             |
| Omoto, Daniel/Veronica Tranovich, Margaret Ono/Hester, Christopher Y./Heidi A. Waldron, Stephen/Marlys Ortiz-Williams - Trustees, Jeremy R/Lorena S Whatley, Barbara Pachowicz, Mark Whitlock, Renee Payne, Andrew Whitt, William J/Cheri K Power, John Wilstein - Trustees, Gary/Kathryn Quezada, Alma/Reston, Craig Winslow, Brett/Elizabeth Rea-Trustees, David D./Glenda R. Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Nelson, Leighton/Lynn                        | Ten Broek, John F                     |
| Ono/Hester, Christopher Y./Heidi A.  Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Payne, Andrew  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Rea-Trustees, David D./Glenda R.  Waldron, Stephen/Marlys  Whatley, Barbara  Whitlock, Renee  Whitt, William J/Cheri K  Wilstein - Trustees, Gary/Kathryn  Winslow, Brett/Elizabeth  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | O'Donnell, Charles J.                        | Tokumoto/Shiroyama, Bruce/Ona         |
| Ortiz-Williams - Trustees, Jeremy R/Lorena S  Pachowicz, Mark  Payne, Andrew  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Winslow, Brett/Elizabeth  Rea-Trustees, David D./Glenda R.  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Omoto, Daniel/Veronica                       | Tranovich, Margaret                   |
| Pachowicz, Mark  Payne, Andrew  Whitt, William J/Cheri K  Power, John  Wilstein - Trustees, Gary/Kathryn  Quezada, Alma/Reston, Craig  Winslow, Brett/Elizabeth  Rea-Trustees, David D./Glenda R.  Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Ono/Hester, Christopher Y./Heidi A.          | Waldron, Stephen/Marlys               |
| Payne, Andrew Whitt, William J/Cheri K Power, John Wilstein - Trustees, Gary/Kathryn Quezada, Alma/Reston, Craig Winslow, Brett/Elizabeth Rea-Trustees, David D./Glenda R. Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Ortiz-Williams - Trustees, Jeremy R/Lorena S | Whatley, Barbara                      |
| Power, John Wilstein - Trustees, Gary/Kathryn Quezada, Alma/Reston, Craig Winslow, Brett/Elizabeth Rea-Trustees, David D./Glenda R. Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Pachowicz, Mark                              | Whitlock, Renee                       |
| Quezada, Alma/Reston, CraigWinslow, Brett/ElizabethRea-Trustees, David D./Glenda R.Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Payne, Andrew                                | Whitt, William J/Cheri K              |
| Rea-Trustees, David D./Glenda R. Wisuri, Steven                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Power, John                                  | Wilstein - Trustees, Gary/Kathryn     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Quezada, Alma/Reston, Craig                  | Winslow, Brett/Elizabeth              |
| Recharte/Coe, Luis M. Kimberly K. Workens, Martin F.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Rea-Trustees, David D./Glenda R.             | Wisuri, Steven                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Recharte/Coe, Luis M. Kimberly K.            | Workens, Martin F.                    |
| Regnier, Georgianna Young, Andrew M./Lynne A.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Regnier, Georgianna                          | Young, Andrew M./Lynne A.             |
| Rhule, Lavon O/Dalia Guizar Zierhut, Kurt/Stephanie                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Rhule, Lavon O/Dalia Guizar                  |                                       |

# **Minutes of the Meeting**

of the Board of Directors of Crestview Mutual Water Company August 29, 2023

# 1. Convened Public Meeting

The meeting was called to order by President Frank Mezzatesta on Tuesday, August 29, 2023, at 5:31 p.m. for an in-person meeting at the Hampton Inn, 50 W. Daily Drive, Camarillo, CA 93010.

# Attendance and Quorum

Directors Present: Frank Mezzatesta – President

Alma Quezada – Vice President Laurie Bennett – Treasurer

Steven Muro – Secretary (Incoming)
Dave Stephenson – Director (Incoming)
Sol Chooljian – Director (Outgoing)

Directors Absent: Roger Whitlock – Secretary (Outgoing)

Staff/Counsel Present: Durrell McAdoo – Interim General Manager

Lauri Marino – Office Manager

# 2. Annual Meeting Election Results

Director Frank Mezzatesta gave a report on the election results from the Annual Meeting held on Wednesday, August 16, 2023. Director Mezzatesta stated that he reached out to Directors Sol Chooljian and Roger Whitlock to ask that they allow some of their votes to be pooled to re-elect Directors Alma Quezada, Laurie Bennett, and himself, which they graciously allowed. Only about half of the shares were held by Crestview proxies. Director Mezzatesta reported on the detailed process utilized to complete balloting, with the emphasis on shareholder voting privacy. The election inspector validated a statistical sample of proxy ballots, made the final election result computation and provided her final report to Crestview. Director Sol Chooljian stated that to erase any doubts, the majority of the former Board of Directors present should accept the results of the election. On a motion made by Director Laurie Bennett and seconded by Director Alma Quezada, the Board approved with four ayes the following:

**Resolved**, that the Board of Directors accept the results of Crestview Mutual Water Company's 2023 Annual Meeting Election.

Director Mezzatesta thanked Sol Chooljian for his time, dedication, and many years of service to the Company. Director Bennett also thanked Mr. Chooljian for his mentorship, expressed her sincere appreciation and stated her goals are to carry on what he started.

#### 3. Election of Officers

Discussion ensued regarding the positions to be held by the newly elected Board. Directors Steven Muro and Dave Stephenson stated that they were looking to learn as new members. On a motion made by Director Dave Stephenson and seconded by Director Laurie Bennett, the Board unanimously approved the following:

**Resolved**, that the positions of the re-elected Board of Directors remain the same, with Steven Muro holding the position of Secretary, and Dave Stephenson holding the position of Director.

#### 4. Shareholder's Public Forum

Mike Rolls inquired if recent Hurricane Hilary added significantly to United Water's spreading grounds in Saticoy.

Roger Chittum congratulated incoming Board members and thanked the outgoing members; he stated it appears that the members will have a good working relationship. John Melton asked about the status of the new water wells; Director Mezzatesta stated that project status will be further addressed later in the meeting.

Christopher Ono stated that if the project is delayed, how Crestview will be strategically prepared, and noted that it would be prudent to plan two years down the road to take into account all associated possibilities and risks.

# 5. Approval of Minutes

The minutes of the regular meetings and Executive Sessions of the Board of Directors of July 20, 2023 and July 25, 2023 were presented.

On a motion made by Director Alma Quezada and seconded by Director Laurie Bennett, the Board approved with three ayes (Directors Mezzatesta, Quezada, and Bennett) and two abstentions (Directors Muro and Stephenson) the following:

**Resolved**, that the minutes of the regular meetings and the Executive Sessions of the Board of Directors of July 20, 2023 and July 25, 2023, be accepted as presented.

## **INFORMATION ONLY**

# 6. Treasurer's Report – *Information Only*

Director Laurie Bennett, Treasurer, reported that the Company remains in a good financial position even though the Company has not met the year-to-date budget for water sales. She noted that the loan from the Community Bank of Santa Maria has recently been paid off, and the Company has in excess of \$1.3 million in cash reserves; these funds are fully FDIC-insured. Discussion ensued regarding financial

statements, cash flow forecasts, and the upcoming annual budget preparation. A question arose about the necessity for a more formal Capital Improvement Plan to look into the replacement of aging water system infrastructure; discussion ensued.

# 7. Interim General Manager's Operations Report – *Information Only*

Interim General Manager Durrell McAdoo reported Crestview was not properly notified of some recent major projects that took place within the district, but Staff responded as necessary to complete repairs. Mr. McAdoo reported that recent rains have impacted Crestview's water sales, but more usage by Company shareholders is expected as temperatures rise. A question was asked about Crestview's GMA use-it-or-lose-it pumping allocation of 717 acre-feet per year, and if the Company has ever pumped less. Mr. McAdoo reported that with conservation and heavy rainfall, it is possible that Crestview will not pump the full allocation. Questions were asked about the capacity of Crestview's reservoirs, which hold a total of 2.5 million gallons when full, and how long that stored water would last on a hot, dry summer day. Discussion ensued.

# 8. President's Report – Information Only

Director Frank Mezzatesta, President, reported on a letter Crestview recently received from the Las Posas Hills HOA, and that he was surprised that the HOA board sent a letter representing all of their membership. The CC&Rs of the HOA have been modified to allow for the drilling of water wells. Director Mezzatesta reported that the well site selection process for Well #7 is currently under way; the current focus will be getting the new Board members informed. Six sites remain on the list; the Board will next look to obtain opinions from outside experts to narrow the sites down to one or two. This process is very important, and proper time must be devoted. A question arose about who on the Board will look into funding for well construction; discussion ensued about obtaining possible funding from the California State Revolving Fund or other low-interest funding.

A Development Advisory Committee meeting for Well #8 will be held via Zoom by the City of Camarillo on September 26, 2023.

# 9. Adjournment

On a motion made by Director Laurie Bennett, seconded by Director Steven Muro, and approved unanimously, the regular meeting was adjourned at 6:44 p.m.

Call to Order – Executive Session at <u>6:55</u> p.m.

### 1. Executive Closed Session

The Board in Executive Closed Session discussed the following matters:

- Personnel Matters A motion was made and unanimously approved to accept the pay scale of Calleguas Municipal Water District for Crestview's Operations Staff.
- o Well #7 Siting Review Workshop No decisions were made; nothing to report.

# 2. Adjournment of Executive Session

On a motion made by Director Steven Muro, seconded by Director Dave Stephenson, and approved unanimously, the Executive Session was adjourned at 8:11 p.m.

| Shareholders in Attendance:                                                                           |                              |
|-------------------------------------------------------------------------------------------------------|------------------------------|
| Chittum, Roger Cohen, Christine Derr, Michael Hester, Heidi Melton, John Ono, Christopher Rolls, Mike |                              |
| Submitted by,                                                                                         |                              |
| Lauri Marino – Office Manager                                                                         |                              |
| Approved by,                                                                                          |                              |
| Alma Quezada – Vice President                                                                         | Frank Mezzatesta – President |

# Crestview MWC Preliminary Budget Forecast - FY2024

| Number                                                                                                                                                          | Account Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | December<br>2023                                                                                                                | January<br>2024                                                                                                           | February<br>2024                                                                                                   | March<br>2024                                                                                                                   | April<br>2024                                                                                                                     | May<br>2024                                                                                                                   | June<br>2024                                                                                                     | July<br>2024                                                                                                  | August<br>2024                                                                                                        | September<br>2024                                                                                                        | October<br>2024                                                                                                        | November<br>2024                                                                                                            | TOTAL<br>2024                                                                          |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|
|                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                 |                                                                                                                           |                                                                                                                    |                                                                                                                                 |                                                                                                                                   |                                                                                                                               |                                                                                                                  |                                                                                                               |                                                                                                                       |                                                                                                                          | ·                                                                                                                      |                                                                                                                             | 2027                                                                                   |
| 3012                                                                                                                                                            | ACCRUAL BASIS REVENUE Water Sales                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 41,275                                                                                                                          | 57,900                                                                                                                    | 78,429                                                                                                             | 62,568                                                                                                                          | 101,300                                                                                                                           | 136,411                                                                                                                       | 146,141                                                                                                          | 181,032                                                                                                       | 181,569                                                                                                               | 150,937                                                                                                                  | 159,245                                                                                                                | 109,051                                                                                                                     | 1,405,8                                                                                |
| 3013                                                                                                                                                            | Service Availability                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 22,489                                                                                                                          | 22,489                                                                                                                    | 22,489                                                                                                             | 22,489                                                                                                                          | 22,489                                                                                                                            | 22,489                                                                                                                        | 22,489                                                                                                           | 22,489                                                                                                        | 22,489                                                                                                                | 22,489                                                                                                                   | 22,489                                                                                                                 | 22,489                                                                                                                      | 269,8                                                                                  |
| 3014                                                                                                                                                            | Labor/Welding                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 300                                                                                                                             | 300                                                                                                                       | 300                                                                                                                | 300                                                                                                                             | 300                                                                                                                               | 300                                                                                                                           | 300                                                                                                              | 300                                                                                                           | 300                                                                                                                   | 300                                                                                                                      | 300                                                                                                                    | 300                                                                                                                         | 3,6                                                                                    |
| 3016                                                                                                                                                            | Transfer Fees                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 100                                                                                                                             | 100                                                                                                                       | 100                                                                                                                | 100                                                                                                                             | 100                                                                                                                               | 100                                                                                                                           | 100                                                                                                              | 100                                                                                                           | 100                                                                                                                   | 100                                                                                                                      | 100                                                                                                                    | 100                                                                                                                         | 1,2                                                                                    |
| 3019                                                                                                                                                            | Interest Income                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2,183                                                                                                                           | 2,080                                                                                                                     | 1,692                                                                                                              | 1,608                                                                                                                           | 1,699                                                                                                                             | 1,228                                                                                                                         | 2,037                                                                                                            | 2,246                                                                                                         | 2,426                                                                                                                 | 2,742                                                                                                                    | 2,712                                                                                                                  | 2,640                                                                                                                       | 25,2                                                                                   |
| 3018                                                                                                                                                            | Miscellaneous Income                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | -                                                                                                                               | -                                                                                                                         | -                                                                                                                  | -                                                                                                                               | -                                                                                                                                 | -                                                                                                                             | -                                                                                                                | -                                                                                                             | -                                                                                                                     | -                                                                                                                        | -                                                                                                                      | -                                                                                                                           | -                                                                                      |
| 3025                                                                                                                                                            | Capital Improvement Fees                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                 |                                                                                                                           |                                                                                                                    |                                                                                                                                 |                                                                                                                                   |                                                                                                                               |                                                                                                                  |                                                                                                               |                                                                                                                       |                                                                                                                          |                                                                                                                        |                                                                                                                             |                                                                                        |
| Total A                                                                                                                                                         | ccrual Basis Revenue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 66,347                                                                                                                          | 82,869                                                                                                                    | 103,010                                                                                                            | 87,065                                                                                                                          | 125,887                                                                                                                           | 160,528                                                                                                                       | 171,067                                                                                                          | 206,167                                                                                                       | 206,884                                                                                                               | 176,568                                                                                                                  | 184,846                                                                                                                | 134,580                                                                                                                     | 1,705,8                                                                                |
|                                                                                                                                                                 | PLANT OPERATING EXPENSE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                 |                                                                                                                           |                                                                                                                    |                                                                                                                                 |                                                                                                                                   |                                                                                                                               |                                                                                                                  |                                                                                                               |                                                                                                                       |                                                                                                                          |                                                                                                                        |                                                                                                                             |                                                                                        |
| 4005                                                                                                                                                            | Operations Salaries                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 19,485                                                                                                                          | 19,485                                                                                                                    | 19,485                                                                                                             | 19,485                                                                                                                          | 19,485                                                                                                                            | 19,485                                                                                                                        | 19,485                                                                                                           | 19,485                                                                                                        | 19,485                                                                                                                | 19,485                                                                                                                   | 19,485                                                                                                                 | 19,485                                                                                                                      | 233,8                                                                                  |
| 4007                                                                                                                                                            | Payroll Taxes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 1,705                                                                                                                           | 1,705                                                                                                                     | 1,705                                                                                                              | 1,705                                                                                                                           | 1,705                                                                                                                             | 1,705                                                                                                                         | 1,705                                                                                                            | 1,705                                                                                                         | 1,705                                                                                                                 | 1,705                                                                                                                    | 1,705                                                                                                                  | 1,705                                                                                                                       | 20,4                                                                                   |
| 4010                                                                                                                                                            | Power                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 5,779                                                                                                                           | 8,106                                                                                                                     | 10,980                                                                                                             | 8,760                                                                                                                           | 14,182                                                                                                                            | 19,098                                                                                                                        | 20,460                                                                                                           | 25,344                                                                                                        | 25,420                                                                                                                | 21,131                                                                                                                   | 22,294                                                                                                                 | 15,267                                                                                                                      | 196,8                                                                                  |
| 4015                                                                                                                                                            | Repairs - Unanticipated                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2,000                                                                                                                           | 2,000                                                                                                                     | 2,000                                                                                                              | 2,000                                                                                                                           | 2,000                                                                                                                             | 2,000                                                                                                                         | 2,000                                                                                                            | 2,000                                                                                                         | 2,000                                                                                                                 | 2,000                                                                                                                    | 2,000                                                                                                                  | 2,000                                                                                                                       | 24,0                                                                                   |
| 4018                                                                                                                                                            | Repairs - Scheduled                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 1,650                                                                                                                           | - 4 400                                                                                                                   | -                                                                                                                  | 6,763                                                                                                                           | -                                                                                                                                 | 5,353                                                                                                                         | 5,693                                                                                                            | 500                                                                                                           | 500                                                                                                                   | 500                                                                                                                      | -                                                                                                                      | -                                                                                                                           | 19,4                                                                                   |
| 4020                                                                                                                                                            | Supplies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 500                                                                                                                             | 1,100                                                                                                                     | 500                                                                                                                | 500                                                                                                                             | 500                                                                                                                               | 500                                                                                                                           | 500                                                                                                              | 500                                                                                                           | 500                                                                                                                   | 500                                                                                                                      | 500                                                                                                                    | 500                                                                                                                         | 6,6                                                                                    |
| 4025                                                                                                                                                            | Auto Expenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 946                                                                                                                             | 946                                                                                                                       | 946                                                                                                                | 946                                                                                                                             | 946                                                                                                                               | 946                                                                                                                           | 946                                                                                                              | 946                                                                                                           | 946                                                                                                                   | 946                                                                                                                      | 946                                                                                                                    | 946                                                                                                                         | 11,3                                                                                   |
| 4028<br>4030                                                                                                                                                    | Computer Expense - Operations<br>General Insurance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2,750                                                                                                                           | 2,500<br>2,750                                                                                                            | 2,750                                                                                                              | 2,750                                                                                                                           | 2,750                                                                                                                             | 1,000<br>2,750                                                                                                                | 2,750                                                                                                            | 2,750                                                                                                         | 2,750                                                                                                                 | 1,525<br>2,750                                                                                                           | 2,750                                                                                                                  | 2,750                                                                                                                       | 5,0<br>33,0                                                                            |
| 4030                                                                                                                                                            | Insurance / Workers Comp                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 664                                                                                                                             | 664                                                                                                                       | 664                                                                                                                | 664                                                                                                                             | 664                                                                                                                               | 664                                                                                                                           | 664                                                                                                              | 685                                                                                                           | 685                                                                                                                   | 685                                                                                                                      | 685                                                                                                                    | 685                                                                                                                         | 8,0                                                                                    |
| 4035                                                                                                                                                            | Taxes & Permits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -                                                                                                                               | 2,500                                                                                                                     | -                                                                                                                  | -                                                                                                                               | -                                                                                                                                 | -                                                                                                                             | -                                                                                                                | - 000                                                                                                         | -                                                                                                                     | -                                                                                                                        | -                                                                                                                      | -                                                                                                                           | 2,                                                                                     |
| 4038                                                                                                                                                            | Sewer Discharge Fees                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 18                                                                                                                              | 18                                                                                                                        | 18                                                                                                                 | 18                                                                                                                              | 18                                                                                                                                | 18                                                                                                                            | 18                                                                                                               | 18                                                                                                            | 18                                                                                                                    | 18                                                                                                                       | 18                                                                                                                     | 18                                                                                                                          | 2,                                                                                     |
| 4040                                                                                                                                                            | Telephone & Telemetry                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 500                                                                                                                             | 500                                                                                                                       | 500                                                                                                                | 500                                                                                                                             | 500                                                                                                                               | 500                                                                                                                           | 500                                                                                                              | 500                                                                                                           | 500                                                                                                                   | 500                                                                                                                      | 500                                                                                                                    | 500                                                                                                                         | 6,                                                                                     |
| 4045                                                                                                                                                            | Water Purification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 250                                                                                                                             | -                                                                                                                         | -                                                                                                                  | 2,500                                                                                                                           | 4,520                                                                                                                             | 4,500                                                                                                                         | 4,500                                                                                                            | 4,500                                                                                                         | 5,000                                                                                                                 | 4,500                                                                                                                    | 4,000                                                                                                                  | 2,450                                                                                                                       | 36,                                                                                    |
| 4050                                                                                                                                                            | Water Purchased                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 1,784                                                                                                                           | 132,504                                                                                                                   | 132,504                                                                                                            | 132,504                                                                                                                         | 1,784                                                                                                                             | 1,784                                                                                                                         | 1,784                                                                                                            | 1,784                                                                                                         | 1,784                                                                                                                 | 1,784                                                                                                                    | 1,784                                                                                                                  | 1,784                                                                                                                       | 413,                                                                                   |
| 4055                                                                                                                                                            | Miscellaneous                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 1,704                                                                                                                           | 102,004                                                                                                                   | 132,304                                                                                                            | 132,304                                                                                                                         | 1,704                                                                                                                             | 1,704                                                                                                                         | 1,704                                                                                                            | 1,704                                                                                                         | 1,704                                                                                                                 | 1,704                                                                                                                    | 1,704                                                                                                                  | 1,704                                                                                                                       | 410,                                                                                   |
| 4056                                                                                                                                                            | Unanticipated Contingencies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 250                                                                                                                             | 250                                                                                                                       | 250                                                                                                                | 250                                                                                                                             | 250                                                                                                                               | 250                                                                                                                           | 250                                                                                                              | 250                                                                                                           | 250                                                                                                                   | 250                                                                                                                      | 250                                                                                                                    | 250                                                                                                                         | 3.                                                                                     |
| 4060                                                                                                                                                            | Group Medical Insurance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2,260                                                                                                                           | 2,260                                                                                                                     | 2,260                                                                                                              | 2,260                                                                                                                           | 2,260                                                                                                                             | 2,260                                                                                                                         | 2,260                                                                                                            | 2,260                                                                                                         | 2,260                                                                                                                 | 2,260                                                                                                                    | 2,260                                                                                                                  | 2,260                                                                                                                       | 27,                                                                                    |
| 4063                                                                                                                                                            | Pension Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 1,319                                                                                                                           | 1,319                                                                                                                     | 1,319                                                                                                              | 1,319                                                                                                                           | 1,319                                                                                                                             | 1,319                                                                                                                         | 1,319                                                                                                            | 1,319                                                                                                         | 1,319                                                                                                                 | 1,319                                                                                                                    | 1,319                                                                                                                  | 1,319                                                                                                                       | 15,                                                                                    |
| 4065                                                                                                                                                            | Seminars & Training                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -,0.0                                                                                                                           | 215                                                                                                                       | 215                                                                                                                | 215                                                                                                                             | 425                                                                                                                               | 215                                                                                                                           | 215                                                                                                              | 140                                                                                                           | 250                                                                                                                   | 465                                                                                                                      | 215                                                                                                                    | 75                                                                                                                          | 2,                                                                                     |
| 4070                                                                                                                                                            | Engineering                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | -                                                                                                                               | -                                                                                                                         |                                                                                                                    |                                                                                                                                 | -                                                                                                                                 |                                                                                                                               |                                                                                                                  | -                                                                                                             |                                                                                                                       | -                                                                                                                        |                                                                                                                        | -                                                                                                                           | =,                                                                                     |
| 4075                                                                                                                                                            | Regulatory Compliance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 3,268                                                                                                                           | 2,149                                                                                                                     | 2,902                                                                                                              | 2,182                                                                                                                           | 6,766                                                                                                                             | 3,264                                                                                                                         | 3,386                                                                                                            | 6,506                                                                                                         | 4,412                                                                                                                 | 3,533                                                                                                                    | 3,482                                                                                                                  | 2,294                                                                                                                       | 44,                                                                                    |
| 4080                                                                                                                                                            | Operational Depreciation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 16,820                                                                                                                          | 16,820                                                                                                                    | 16,820                                                                                                             | 16,820                                                                                                                          | 16,820                                                                                                                            | 16,820                                                                                                                        | 16,820                                                                                                           | 16,820                                                                                                        | 16,820                                                                                                                | 16,820                                                                                                                   | 16,820                                                                                                                 | 16,820                                                                                                                      | 201,                                                                                   |
| 4085                                                                                                                                                            | Conservation Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | -                                                                                                                               | -                                                                                                                         | -                                                                                                                  | -                                                                                                                               |                                                                                                                                   | -                                                                                                                             | -                                                                                                                | -                                                                                                             | -                                                                                                                     | -                                                                                                                        | -                                                                                                                      | -                                                                                                                           | - ,                                                                                    |
| otal Pla                                                                                                                                                        | ant Operating Expenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 61,947                                                                                                                          | 197,790                                                                                                                   | 195,818                                                                                                            | 202,140                                                                                                                         | 76,894                                                                                                                            | 84,430                                                                                                                        | 85,255                                                                                                           | 87,512                                                                                                        | 86,103                                                                                                                | 82,176                                                                                                                   | 81,013                                                                                                                 | 71,108                                                                                                                      | 1,312,1                                                                                |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                 |                                                                                                                           |                                                                                                                    |                                                                                                                                 |                                                                                                                                   |                                                                                                                               |                                                                                                                  |                                                                                                               |                                                                                                                       |                                                                                                                          |                                                                                                                        |                                                                                                                             |                                                                                        |
| 0005                                                                                                                                                            | ADMINISTRATIVE EXPENSES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 0.754                                                                                                                           | 0.754                                                                                                                     | 0.754                                                                                                              | 0.754                                                                                                                           | 0.754                                                                                                                             | 0.754                                                                                                                         | 0.754                                                                                                            | 0.754                                                                                                         | 0.754                                                                                                                 | 0.754                                                                                                                    | 0.754                                                                                                                  | 0.754                                                                                                                       | 04.6                                                                                   |
|                                                                                                                                                                 | Clerical Salaries                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 6,754                                                                                                                           | 6,754                                                                                                                     | 6,754                                                                                                              | 6,754                                                                                                                           | 6,754                                                                                                                             | 6,754                                                                                                                         | 6,754                                                                                                            | 6,754                                                                                                         | 6,754                                                                                                                 | 6,754                                                                                                                    | 6,754                                                                                                                  | 6,754                                                                                                                       | 81,0                                                                                   |
| 6007<br>6010                                                                                                                                                    | Payroll Taxes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 591                                                                                                                             | 814                                                                                                                       | 814                                                                                                                | 591                                                                                                                             | 591                                                                                                                               | 591                                                                                                                           | 591                                                                                                              | 591                                                                                                           | 591                                                                                                                   | 591                                                                                                                      | 286                                                                                                                    | 286                                                                                                                         | 6,9                                                                                    |
|                                                                                                                                                                 | Utilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 265                                                                                                                             | 265<br>140                                                                                                                | 265                                                                                                                | 265<br>140                                                                                                                      | 265<br>140                                                                                                                        | 265<br>140                                                                                                                    | 265<br>140                                                                                                       | 265                                                                                                           | 265<br>140                                                                                                            | 265<br>140                                                                                                               | 265                                                                                                                    | 265                                                                                                                         | 3,<br>1,                                                                               |
|                                                                                                                                                                 | Files Ontin Internat                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                 |                                                                                                                           |                                                                                                                    |                                                                                                                                 |                                                                                                                                   |                                                                                                                               |                                                                                                                  | 140                                                                                                           |                                                                                                                       |                                                                                                                          |                                                                                                                        |                                                                                                                             |                                                                                        |
| 6011                                                                                                                                                            | Fiber Optic Internet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 140                                                                                                                             |                                                                                                                           | 140                                                                                                                |                                                                                                                                 |                                                                                                                                   |                                                                                                                               |                                                                                                                  | C.E.                                                                                                          |                                                                                                                       |                                                                                                                          | 140                                                                                                                    | 140                                                                                                                         |                                                                                        |
| 6011<br>6015                                                                                                                                                    | Computer Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2,520                                                                                                                           | 3,000                                                                                                                     | 585                                                                                                                | 65                                                                                                                              | 65                                                                                                                                | 65                                                                                                                            | 65                                                                                                               | 65                                                                                                            | 65                                                                                                                    | 65                                                                                                                       | 65                                                                                                                     | 65                                                                                                                          | 6,                                                                                     |
| 6011<br>6015<br>6020                                                                                                                                            | Computer Expense Office Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2,520<br>500                                                                                                                    |                                                                                                                           |                                                                                                                    |                                                                                                                                 | 65<br>300                                                                                                                         | 65<br>300                                                                                                                     | 65<br>300                                                                                                        | 65<br>300                                                                                                     |                                                                                                                       | 65<br>300                                                                                                                |                                                                                                                        |                                                                                                                             | 6,<br>3,                                                                               |
| 6011<br>6015<br>6020<br>6022                                                                                                                                    | Computer Expense Office Expense Dues and Subscriptions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2,520<br>500<br>875                                                                                                             | 3,000<br>300<br>-                                                                                                         | 585<br>300                                                                                                         | 65<br>300<br>-                                                                                                                  | 65<br>300<br>500                                                                                                                  | 65<br>300<br>420                                                                                                              | 65<br>300<br>75                                                                                                  | 300                                                                                                           | 65<br>300<br>-                                                                                                        | 65<br>300<br>490                                                                                                         | 65<br>300<br>-                                                                                                         | 65<br>300<br>-                                                                                                              | 6,<br>3,<br>2,                                                                         |
| 6011<br>6015<br>6020<br>6022<br>6025                                                                                                                            | Computer Expense Office Expense Dues and Subscriptions Professional Fees                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 2,520<br>500<br>875<br>15,000                                                                                                   | 3,000<br>300<br>-<br>15,000                                                                                               | 585<br>300<br>15,000                                                                                               | 65<br>300<br>-<br>15,000                                                                                                        | 65<br>300<br>500<br>15,000                                                                                                        | 65<br>300<br>420<br>15,000                                                                                                    | 65<br>300<br>75<br>15,000                                                                                        | 300<br>-<br>15,000                                                                                            | 65<br>300<br>-<br>15,000                                                                                              | 65<br>300<br>490<br>15,000                                                                                               | 65<br>300<br>-<br>15,000                                                                                               | 65<br>300<br>-<br>15,000                                                                                                    | 6,<br>3,<br>2,<br>180,                                                                 |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027                                                                                                                    | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2,520<br>500<br>875<br>15,000<br>145                                                                                            | 3,000<br>300<br>-<br>15,000<br>215                                                                                        | 585<br>300<br>15,000<br>145                                                                                        | 65<br>300<br>-<br>15,000<br>215                                                                                                 | 65<br>300<br>500<br>15,000<br>145                                                                                                 | 65<br>300<br>420<br>15,000<br>215                                                                                             | 65<br>300<br>75<br>15,000<br>145                                                                                 | 300<br>-<br>15,000<br>215                                                                                     | 65<br>300<br>-<br>15,000<br>145                                                                                       | 65<br>300<br>490<br>15,000<br>215                                                                                        | 65<br>300<br>-<br>15,000<br>145                                                                                        | 65<br>300<br>-<br>15,000<br>215                                                                                             | 6,<br>3,<br>2,<br>180,<br>2,                                                           |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032                                                                                                            | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2,520<br>500<br>875<br>15,000<br>145<br>90                                                                                      | 3,000<br>300<br>-<br>15,000<br>215<br>90                                                                                  | 585<br>300<br>15,000<br>145<br>90                                                                                  | 65<br>300<br>-<br>15,000<br>215<br>90                                                                                           | 65<br>300<br>500<br>15,000<br>145<br>90                                                                                           | 65<br>300<br>420<br>15,000<br>215<br>90                                                                                       | 65<br>300<br>75<br>15,000<br>145<br>90                                                                           | 300<br>-<br>15,000<br>215<br>95                                                                               | 65<br>300<br>-<br>15,000<br>145<br>95                                                                                 | 65<br>300<br>490<br>15,000<br>215<br>95                                                                                  | 65<br>300<br>-<br>15,000<br>145<br>95                                                                                  | 65<br>300<br>-<br>15,000<br>215<br>95                                                                                       | 6,<br>3,<br>2,<br>180,<br>2,                                                           |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035                                                                                                    | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000                                                                             | 3,000<br>300<br><br>15,000<br>215<br>90<br>2,025                                                                          | 585<br>300<br>15,000<br>145<br>90<br>2,000                                                                         | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800                                                                                  | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000                                                                                  | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000                                                                              | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550                                                                  | 300<br>-<br>15,000<br>215<br>95<br>2,000                                                                      | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000                                                                        | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000                                                                         | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000                                                                         | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000                                                                              | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,                                              |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040                                                                                            | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2,520<br>500<br>875<br>15,000<br>145<br>90                                                                                      | 3,000<br>300<br>-<br>15,000<br>215<br>90                                                                                  | 585<br>300<br>15,000<br>145<br>90                                                                                  | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195                                                                           | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000                                                                                  | 65<br>300<br>420<br>15,000<br>215<br>90                                                                                       | 65<br>300<br>75<br>15,000<br>145<br>90                                                                           | 300<br>-<br>15,000<br>215<br>95                                                                               | 65<br>300<br>-<br>15,000<br>145<br>95                                                                                 | 65<br>300<br>490<br>15,000<br>215<br>95                                                                                  | 65<br>300<br>-<br>15,000<br>145<br>95                                                                                  | 65<br>300<br>-<br>15,000<br>215<br>95                                                                                       | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,                                              |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045                                                                                    | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195                                                                      | 3,000<br>300<br>-<br>15,000<br>215<br>90<br>2,025<br>195                                                                  | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195                                                                  | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000                                                                  | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000                                                                  | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195                                                                       | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195                                                           | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195                                                               | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-                                                            | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000                                                                         | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195                                                                  | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-                                                                  | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,                                        |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052                                                                            | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000                                                                             | 3,000<br>300<br><br>15,000<br>215<br>90<br>2,025                                                                          | 585<br>300<br>15,000<br>145<br>90<br>2,000                                                                         | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195                                                                           | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000                                                                                  | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000                                                                              | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550                                                                  | 300<br>-<br>15,000<br>215<br>95<br>2,000                                                                      | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000                                                                        | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000                                                                         | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000                                                                         | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000                                                                              | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,                                        |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052<br>6055                                                                    | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125                                                          | 3,000<br>300<br>-<br>15,000<br>215<br>90<br>2,025<br>195<br>-<br>125                                                      | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195                                                                  | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125                                                           | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125                                                           | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125                                                           | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125                                             | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125                                                   | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125                                                     | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195                                                                  | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125                                                      | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125                                                           | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,<br>12,                                 |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052<br>6055<br>6060                                                            | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses Group Medical Insurance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235                                            | 3,000<br>300<br>-<br>15,000<br>215<br>90<br>2,025<br>195<br>-<br>125                                                      | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195                                                                  | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125<br>-<br>2,235                                             | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125<br>-<br>2,235                                             | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235                                             | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125<br>-<br>2,235                               | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235                                     | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235                                       | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195                                                                  | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195                                                                  | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235                                             | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,<br>12,<br>2,                           |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052<br>6055<br>6060<br>6063                                                    | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses Group Medical Insurance Pension Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125                                                          | 3,000<br>300<br>-<br>15,000<br>215<br>90<br>2,025<br>195<br>-<br>125<br>-<br>2,235                                        | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195<br>125<br>-<br>2,235                                             | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125                                                           | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125                                                           | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125                                                           | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125                                             | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125                                                   | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125                                                     | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195<br>125<br>-<br>2,235                                             | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235                                        | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125                                                           | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,<br>12,<br>2,                           |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052<br>6065<br>6060<br>6063<br>6065                                            | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses Group Medical Insurance Pension Expense Seminars                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235                                            | 3,000<br>300<br>-<br>15,000<br>215<br>90<br>2,025<br>195<br>-<br>125<br>-<br>2,235<br>608                                 | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195<br>125<br>-<br>2,235<br>608                                      | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125<br>-<br>2,235<br>608                                      | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125<br>-<br>2,235<br>608                                      | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608                                      | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125<br>-<br>2,235<br>608                        | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235                                     | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235                                       | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195<br>125<br>-<br>2,235<br>608                                      | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608                                 | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608                                      | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,<br>12,<br>2,<br>26,<br>7,              |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052<br>6065<br>6060<br>6063<br>6065<br>6070                                    | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses Group Medical Insurance Pension Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608                                     | 3,000<br>300<br>-<br>15,000<br>215<br>90<br>2,025<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310                    | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50                                | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125<br>-<br>2,235<br>608<br>50<br>310           | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310                  | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608                                | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50                           | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,<br>12,<br>2,<br>26,<br>7,              |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052<br>6055<br>6060<br>6063<br>6065<br>6070<br>6080                            | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses Group Medical Insurance Pension Expense Seminars Postage                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608                                     | 3,000<br>300<br>-<br>15,000<br>215<br>90<br>2,025<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50                           | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50                                | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50                                | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50                                | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125<br>-<br>2,235<br>608<br>50                  | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608                              | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310                    | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50                                | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310                    | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50                                | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,<br>12,<br>2,<br>26,<br>7,              |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052<br>6005<br>6060<br>6063<br>6065<br>6070<br>6080<br>6085                    | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses Group Medical Insurance Pension Expense Seminars Postage Adminstrative Depreciation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608                                     | 3,000<br>300<br>-<br>15,000<br>215<br>90<br>2,025<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310                    | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125<br>-<br>2,235<br>608<br>50<br>310           | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310                  | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310                    | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310                    | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310                         | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,<br>12,<br>2,<br>3,<br>17,              |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052<br>6055<br>6060<br>6063<br>6065<br>6070<br>6080<br>6085<br>btal Ad         | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses Group Medical Insurance Pension Expense Seminars Postage Administrative Depreciation Interest Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310<br>1,480<br>-<br>33,833 | 3,000<br>300<br>-15,000<br>215<br>90<br>2,025<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480               | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480                | 65<br>300<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480                     | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480                | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480                | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125<br>-<br>2,235<br>608<br>50<br>310<br>1,480  | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310<br>1,480         | 65<br>300<br>-<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310<br>1,480           | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480                | 65<br>300<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>608<br>50<br>310<br>1,480                              | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480                | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,<br>122,<br>26,<br>7,<br>3,<br>17,      |
| 6011<br>6015<br>6022<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052<br>6060<br>6065<br>6060<br>6065<br>6070<br>6080<br>6085<br>otal Ad         | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses Group Medical Insurance Pension Expense Seminars Postage Adminstrative Depreciation Interest Expenses Indicate Texpenses Interest Expenses Interest | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310<br>1,480<br>-<br>33,833 | 3,000<br>300<br>15,000<br>215<br>90<br>2,025<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>33,606 | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>31,096 | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>37,223 | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>36,853 | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,843 | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125<br>608<br>50<br>310<br>1,480<br>-<br>31,978 | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>1,480<br>-<br>30,378 | 65<br>300<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310<br>1,480<br>-<br>30,308 | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,918 | 65<br>300<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,053 | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,123 | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,<br>12,<br>2,<br>26,<br>7,<br>3,<br>17, |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052<br>6055<br>6060<br>6063<br>6063<br>6065<br>6070<br>6080<br>6085<br>otal Ad | Computer Expense Office Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses Group Medical Insurance Pension Expense Seminars Postage Adminstrative Depreciation Interest Expense ministrative Expenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310<br>1,480<br>-<br>33,833 | 3,000<br>300<br>15,000<br>215<br>90<br>2,025<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>33,606 | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>31,096 | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>37,223 | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>36,853 | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,843 | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125<br>608<br>50<br>310<br>1,480<br>-<br>31,978 | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>1,480<br>-<br>30,378 | 65<br>300<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310<br>1,480<br>-<br>30,308 | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,918 | 65<br>300<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,053 | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,123 | 6,<br>3,<br>2,<br>180,<br>2,<br>1,<br>25,<br>2,<br>12,<br>2,<br>26,<br>7,<br>3,<br>17, |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6040<br>6045<br>6052<br>6055<br>6060<br>6063<br>6063<br>6065<br>6070<br>6080<br>6085<br>otal Ad | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses Group Medical Insurance Pension Expense Seminars Postage Administrative Depreciation Interest Expense ministrative Expenses (Loss) of Revenues over Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310<br>1,480<br>-<br>33,833 | 3,000<br>300<br>15,000<br>215<br>90<br>2,025<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>33,606 | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>31,096 | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>37,223 | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>36,853 | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,843 | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125<br>608<br>50<br>310<br>1,480<br>-<br>31,978 | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>1,480<br>-<br>30,378 | 65<br>300<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310<br>1,480<br>-<br>30,308 | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,918 | 65<br>300<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,053 | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,123 | 6, 3, 2, 180, 2, 180, 2, 1, 1, 25, 2, 12, 2, 12, 2, 3, 17, 387, 6,                     |
| 6011<br>6015<br>6020<br>6022<br>6025<br>6027<br>6032<br>6035<br>6045<br>6045<br>6045<br>6065<br>6060<br>6063<br>6065<br>6060<br>6080<br>6085<br>stal Ad         | Computer Expense Office Expense Dues and Subscriptions Professional Fees Outside Services Workers Comp Taxes and Licenses Telephone Meeting Costs Bank Fees Other Expenses Group Medical Insurance Pension Expense Seminars Postage Administrative Depreciation Interest Expense ministrative Expenses (Loss) of Revenues over Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2,520<br>500<br>875<br>15,000<br>145<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310<br>1,480<br>-<br>33,833 | 3,000<br>300<br>15,000<br>215<br>90<br>2,025<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>33,606 | 585<br>300<br>15,000<br>145<br>90<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>31,096 | 65<br>300<br>-<br>15,000<br>215<br>90<br>2,800<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>37,223 | 65<br>300<br>500<br>15,000<br>145<br>90<br>2,000<br>195<br>6,000<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>36,853 | 65<br>300<br>420<br>15,000<br>215<br>90<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,843 | 65<br>300<br>75<br>15,000<br>145<br>90<br>2,550<br>195<br>-<br>1,125<br>608<br>50<br>310<br>1,480<br>-<br>31,978 | 300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>1,480<br>-<br>30,378 | 65<br>300<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>-<br>310<br>1,480<br>-<br>30,308 | 65<br>300<br>490<br>15,000<br>215<br>95<br>2,000<br>195<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,918 | 65<br>300<br>15,000<br>145<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,053 | 65<br>300<br>-<br>15,000<br>215<br>95<br>2,000<br>195<br>-<br>125<br>-<br>2,235<br>608<br>50<br>310<br>1,480<br>-<br>30,123 | 6 3 2 180 2 1 1 25 5 2 12 2 2 26 7 3 17 387 6                                          |

# Crestview Mutual Water Board Report for September 26, 2023

Topic of Discussion: Shareholder Committees

Presented to the Board by members Stephenson and Muro

Cost: \$0 to \$100 per committee (for supplies, if needed)

Timing: 30 to 60 days to begin

At the recent Annual Shareholder's Meeting, shareholders turned out in record numbers. They expressed a desire to be heard by the board and share their opinions with everyone in attendance. Further, the board recently selected shareholders to participate in the selection of a well location. Shareholder involvement broadens the board's perspective on topics central to running the company. Further, it fosters goodwill among shareholders. It also builds a sense of company and project ownership among shareholders. The result is the board becomes better versed in the matters most important to shareholders and highly engaged shareholders become ambassadors for the company.

We envision a set of committees with two or more shareholders per committee and led by one board member. Shareholders would express their opinions and provide advice to the board members. The members would bring findings back to the board for further discussion and if appropriate, decisions.

### Suggested Committees:

- Finance and Oversight
  - Develop reporting standards
- Planning
  - Strategic planning (mission/vision/objectives/initiatives)
- Shareholder Communications
  - Website, Zoom, Customer Relationship Management, P.R.
- Bylaw Reform
  - Suggested changes to bylaws
- IT/Business Intelligence
  - Incorporating technology into Crestview S.O.P.
  - Data analysis & predictive models

# Crestview Mutual Water Board Report for September 26, 2023

Topic of Discussion: Zoom Meetings

Presented to the Board by members Stephenson and Muro

Cost: TBD based on findings

Timing: 45 days from start to delivery of findings to the board. Once approved 30 days for implementation

Over the past year there have been multiple requests for board meetings to be made available on Zoom. These requests have come from a multitude of shareholders that cannot attend in person due to several reasons (health, childcare, time constraints, etc.).

Current solutions are either overtaxing on staff time or highly expensive and may be seen as inappropriate in this time of dwindling reserves. With both in mind, we suggest another review of current technology that would allow a Zoom-like feature for shareholders, while minimizing both cost and staff time.

In addition to recommendations for virtual meetings, recommendations may include options for providing meetings and meetings-based content to members in various electronic forms. For example, these could include meeting highlight videos, meeting transcripts, meeting summaries, or combinations of these.

Further, the project would include the development of specifications and guidance on the proper method to run an online meeting. This includes guidelines for both board and shareholders participating in the online meeting.

Accrual Basis

December 2022 through August 2023

|                                                                            | Dec '22 - Aug 23        | Budget                  | \$ Over Budget        |
|----------------------------------------------------------------------------|-------------------------|-------------------------|-----------------------|
| Income                                                                     |                         |                         |                       |
| 3012 · WATER SERVICE                                                       | 600,441.47              | 1,451,985.00            | -851,543.53           |
| 3013 · SERVICE AVAILABILTY                                                 | 203,874.91              | 202,401.00              | 1,473.91              |
| 3014 · LABOR & WELDING                                                     | 2,994.00                | 2,700.00                | 294.00                |
| 3016 · TRANSFER FEES                                                       | 880.00                  | 900.00                  | -20.00                |
| 3017 · OTHER WATER SALES<br>3018 · MISCELLANEOUS INCOME                    | 1,550.51<br>177.87      | 0.00<br>0.00            | 1,550.51<br>177.87    |
| 3019 · INT INCOME                                                          | 21,473.33               | 17,194.00               | 4,279.33              |
| 3021 · GAIN/LOSS SALE OF ASSETS                                            | -3,732.00               | 11,104.00               | 4,210.00              |
| Total Income                                                               | 827,660.09              | 1,675,180.00            | -847,519.91           |
| Gross Profit                                                               | 827,660.09              | 1,675,180.00            | -847,519.91           |
| Expense                                                                    |                         |                         |                       |
| 4000 · PLANT OPERATING EXP                                                 |                         |                         |                       |
| 4005 · SALARIES                                                            | 136,533.36              | 131,850.00              | 4,683.36              |
| 4007 · PAYROLL TAXES                                                       | 11,788.46               | 12,504.00               | -715.54               |
| 4010 · POWER                                                               | 121,955.40              | 127,950.00              | -5,994.60             |
| 4015 · REPAIRS - UNANTICIPATED                                             | 35,334.25               | 18,000.00               | 17,334.25             |
| 4018 · REPAIRS - SCHEDULED                                                 | 14,877.32               | 36,195.00               | -21,317.68            |
| 4020 · SUPPLIES                                                            | 11,137.97               | 5,100.00                | 6,037.97              |
| 4025 · AUTO EXPENSE<br>4027 · OUTSIDE SVCS                                 | 7,707.33<br>160,380.70  | 8,514.00<br>190,023.00  | -806.67<br>-29,642.30 |
| 4028 · COMPUTER EXPENSE - OPERATIONS                                       | 6,063.90                | 3,500.00                | 2,563.90              |
| 4030 · INSURANCE/GENERAL LIABILITY                                         | 23,941.63               | 22,500.00               | 1,441.63              |
| 4032 · INSURANCE/WORKERS COMP                                              | 8,124.20                | 6,018.00                | 2,106.20              |
| 4035 · TAXES & PERMITS                                                     | 2,500.00                | 2,500.00                | 0.00                  |
| 4038 · SEWER DISCHARGE FEE                                                 | 237.70                  | 162.00                  | 75.70                 |
| 4040 · TELEPHONE/TELEMETRY                                                 | 8,101.57                | 7,650.00                | 451.57                |
| 4045 · WATER PURIFICATION                                                  | 28,899.89               | 43,926.00               | -15,026.11            |
| 4050 · WATER PURCHASED                                                     | 21,799.00               | 21,727.00               | 72.00                 |
| 4060 · GROUP MEDICAL INSOPERATIONS                                         | 10,337.17               | 20,340.00               | -10,002.83            |
| 4062 · INCIDENTAL EXPENSES - OPERAT.                                       | 119.25                  | 0.00                    | 119.25                |
| 4063 · PENSION EXPENSE                                                     | 11,115.00               | 11,871.00               | -756.00               |
| 4065 · SEMINARS & TRAINING                                                 | 600.00                  | 490.00                  | 110.00                |
| 4070 · ENGINEERING FEES - OPERATIONS                                       | 5,808.96                | 24 217 22               | 7 057 00              |
| 4075 · REGULATORY COMPLIANCE<br>4080 · DEPRECIATION                        | 27,459.71<br>130,304.25 | 34,817.00<br>130,304.25 | -7,357.29<br>0.00     |
| 4080 DEFRECIATION 4085 CONSERVATION EXPENSE                                | 0.00                    | 0.00                    | 0.00                  |
| 4090 · RECRUITMENT EXPENSE                                                 | 282.00                  | 0.00                    | 0.00                  |
| Total 4000 · PLANT OPERATING EXP                                           | 785,409.02              | 835,941.25              | -50,532.23            |
| 6000 · ADMINISTRATIVE EXPENSES                                             |                         |                         |                       |
| 6005 · SALARIES                                                            | 62,891.09               | 60,786.00               | 2,105.09              |
| 6007 · PAYROLL TAXES                                                       | 5,423.83                | 7,103.00                | -1,679.17             |
| 6010 · UTILITIES                                                           | 3,370.46                | 2,385.00                | 985.46                |
| 6011 · FIBER OPTIC INTERNET                                                | 1,863.54                | 1,260.00                | 603.54                |
| 6015 · COMPUTER EXPENSE - ADMIN<br>6020 · OFFICE EXPENSE                   | 11,612.13<br>5,078.14   | 6,495.00<br>2,900.00    | 5,117.13<br>2,178.14  |
| 6022 · DUES & SUBSCRIPTIONS                                                | 5,188.28                | 1,870.00                | 3,318.28              |
| 6025 · PROFESSIONAL FEES                                                   | 0,100.20                | 1,010.00                | 0,010.20              |
| 6025-1 · ACCOUNTING                                                        | 10,700.00               |                         |                       |
| 6025-2 · LEGAL - ADJUDICATION                                              | 81,991.00               |                         |                       |
| 6025-3 · LEGAL - EMPLOYEE HANDBOOK                                         | 17,986.90               |                         |                       |
| 6025-4 · LEGAL - ELECTION / ANNUAL MTG<br>6025-5 · LEGAL - GENERAL COUNSEL | 49,139.00<br>31,156.10  |                         |                       |
| 6025 · PROFESSIONAL FEES - Other                                           | 0.00                    | 67,500.00               | -67,500.00            |
| Total 6025 · PROFESSIONAL FEES                                             | 190,973.00              | 67,500.00               | 123,473.00            |
| 6027 · OUTSIDE SERVICES                                                    | 26,869.35               | 1,585.00                | 25,284.35             |
| 6032 · INSURANCE/WORKERS COMP                                              | 1,107.89                | 810.00                  | 297.89                |
| 6035 · TAXES & LICENSES                                                    | 13,227.13               | 19,375.00               | -6,147.87             |
| 6040 · TELEPHONE                                                           | 1,373.50                | 1,755.00                | -381.50               |
| 6045 · MEETING COSTS                                                       | 17,399.00               | 12,000.00               | 5,399.00              |
| 6052 · BANK CHARGES                                                        | 2,387.16                | 1,125.00                | 1,262.16              |
| 6060 · GROUP MEDICAL INSADMIN.                                             | 16,468.30               | 14,962.68               | 1,505.62              |
| 6062 · INCIDENTAL EXPENSES - ADMIN                                         | 391.61                  | 0.00                    | 391.61                |
| 6063 · PENSION EXP-ADMIN                                                   | 4,950.00                | 5,472.00                | -522.00<br>300.00     |
| 6065 · SEMINARS & TRAINING                                                 | 0.00                    | 300.00                  | -300.00<br>362.84     |
| 6070 · POSTAGE & SHIPPING<br>6080 · DEPRECIATION                           | 3,152.84<br>8,028.00    | 2,790.00<br>8,028.00    | 0.00                  |
| Total 6000 · ADMINISTRATIVE EXPENSES                                       | 381,755.25              | 218,501.68              | 163,253.57            |
| Total Expense                                                              | 1,167,164.27            | 1,054,442.93            | 112,721.34            |
| Net Income                                                                 | -339,504.18             | 620,737.07              | -960,241.25           |
|                                                                            |                         |                         |                       |

|                                                                                 | Aug 31, 23                   | Aug 31, 22                   | \$ Change                    |
|---------------------------------------------------------------------------------|------------------------------|------------------------------|------------------------------|
| ASSETS                                                                          |                              |                              |                              |
| Current Assets                                                                  |                              |                              |                              |
| Checking/Savings                                                                |                              |                              |                              |
| 1005 · LONG-TERM CAP RESV - WELLS FRGO                                          | 3,460.95                     | 3,430.61                     | 30.34                        |
| 1016 · GENERAL CHECKING - PACIFIC WEST<br>1018 · MONEY MRKT SVGS - PACIFIC WEST | 927,432.30                   | 1,297,600.01<br>264,364.38   | -370,167.71                  |
| 1019 · RESTR CAP RESERVE - PAC WEST BK                                          | 67,720.64<br>200,000.00      | 200,000.00                   | -196,643.74<br>0.00          |
| 1020 · SAVINGS - PACIFIC WEST BANK                                              | 211,900.50                   | 0.00                         | 211,900.50                   |
| 1026 · PAYROLL ACCOUNT - PACIFIC WEST                                           | 2,307.62                     | 1,087.10                     | 1,220.52                     |
| 1029 · PLEDGE-CO OF VTA - PACIFIC WEST                                          | 10,013.71                    | 10,011.71                    | 2.00                         |
| 1038 · COMMUNITY BANK OF SANTA MARIA                                            | 0.00                         | 970,730.06                   | -970,730.06                  |
| 1070 · PETTY CASH                                                               | 0.00                         | 400.00                       | -400.00                      |
| Total Checking/Savings                                                          | 1,422,835.72                 | 2,747,623.87                 | -1,324,788.15                |
| Accounts Receivable                                                             |                              |                              |                              |
| 1110 · ACCOUNTS RECEIVABLE                                                      | 162,955.00                   | 295,476.76                   | -132,521.76                  |
| 1140 · OTHER RECEIVABLES                                                        | 1,918.00                     | 15.20                        | 1,902.80                     |
| Total Accounts Receivable                                                       | 164,873.00                   | 295,491.96                   | -130,618.96                  |
| Other Current Assets 1310 · PREPAID INSURANCE                                   | 30,733.35                    | 28,091.59                    | 2,641.76                     |
| 1340 · PREPAID OTHER EXP                                                        | 709.43                       | 611.92                       | 97.51                        |
| 1350 · DUE FROM CALLEGUAS                                                       | 82,170.78                    | 53,373.90                    | 28,796.88                    |
| Total Other Current Assets                                                      | 113,613.56                   | 82,077.41                    | 31,536.15                    |
| Total Current Assets                                                            | 1,701,322.28                 | 3,125,193.24                 | -1,423,870.96                |
| Fixed Assets                                                                    |                              |                              |                              |
| 1405 · LAND & LAND IMP                                                          | 535,516.73                   | 541,938.73                   | -6,422.00                    |
| 1408 · VEHICLES                                                                 | 167,131.18                   | 86,142.32                    | 80,988.86                    |
| 1410 · BUILDING & EQUIPMENT                                                     | 343,033.86                   | 387,484.86                   | -44,451.00                   |
| 1412 · FIXTURES/FURNISHINGS                                                     | 6,503.88                     | 6,503.88                     | 0.00                         |
| 1415 · DISTRIBUTION LINES<br>1420 · HYDRANT INSTALL/REPLACEMENTS                | 968,761.77                   | 968,761.77                   | 0.00                         |
| 1420 · HTDRANT INSTALL/REPLACEMENTS                                             | 164,014.81<br>-29,510.88     | 164,014.81<br>13,139.12      | 0.00<br>-42,650.00           |
| 1430 · PUMPING PLANTS                                                           | 734,373.79                   | 734,373.79                   | 0.00                         |
| 1435 · PUMP HOUSES                                                              | 59,104.17                    | 59,104.17                    | 0.00                         |
| 1440 · RESERVOIRS                                                               | 327,080.34                   | 398,597.34                   | -71,517.00                   |
| 1445 · TRANSMISSION MAINS                                                       | 1,213,613.24                 | 1,213,613.24                 | 0.00                         |
| 1450 · WELLS                                                                    | 1,225,367.01                 | 1,212,398.01                 | 12,969.00                    |
| 1451 · WELL #5 REHABILITATION                                                   | 109,630.96                   | 109,630.96                   | 0.00                         |
| 1455 · COMPUTER HARDWARE                                                        | 168,907.45                   | 246,419.45                   | -77,512.00                   |
| 1460 · COMPUTER SOFTWARE                                                        | 33,197.53                    | 46,465.53                    | -13,268.00                   |
| 1465 · FILTRATION PLANT                                                         | 1,275,852.57                 | 1,275,852.57                 | 0.00                         |
| 1475 · CAPITALIZED CONST INT<br>1480 · ENGINEERING COSTS                        | 394,389.68<br>80,980.20      | 315,764.38<br>80,980.20      | 78,625.30<br>0.00            |
| 1481 · CAPITALIZED COSTS - VIA ZAMORA                                           | 220,607.64                   | 220,607.64                   | 0.00                         |
| 1482 · CAPITALIZED COSTS - WELL #6                                              | 1,007,809.25                 | 1,007,809.25                 | 0.00                         |
| 1484 · CAPITALIZED COSTS - WELL #7                                              | 926,259.83                   | 895,373.58                   | 30,886.25                    |
| 1495 · WATER RIGHTS                                                             | 0.00                         | 0.00                         | 0.00                         |
| 1500 · Accumulated Depreciation                                                 | -5,776,465.93                | -5,869,042.49                | 92,576.56                    |
| Total Fixed Assets                                                              | 4,156,159.08                 | 4,115,933.11                 | 40,225.97                    |
| TOTAL ASSETS                                                                    | 5,857,481.36                 | 7,241,126.35                 | -1,383,644.99                |
| LIABILITIES & EQUITY                                                            |                              |                              |                              |
| Liabilities                                                                     |                              |                              |                              |
| Current Liabilities                                                             |                              |                              |                              |
| Accounts Payable 2000 · ACCOUNTS PAYABLE                                        | 76,284.00                    | 147,473.68                   | -71,189.68                   |
| Total Accounts Payable                                                          | 76,284.00                    | 147,473.68                   | -71,189.68                   |
| Other Current Liabilities                                                       | 10,204.00                    | 141,410.00                   | -11,100.00                   |
| 2100 · PAYROLL LIABILITIES                                                      | 231.09                       | -22,656.22                   | 22,887.31                    |
| 2220 · BORROWED WATER (CAL-AMERICAN)                                            | -37,824.37                   | -37,824.37                   | 0.00                         |
| 2221 · BORROWED WATER (CITY OF CAM)                                             | -6,751.36                    | -6,751.36                    | 0.00                         |
| 2244 · 2% COUNTY TAX - HOLDING ACCT                                             | 6,899.11                     | 17,512.80                    | -10,613.69                   |
| 2320 · ACCRUED PAYROLL                                                          | 10,993.63                    | 7,265.15                     | 3,728.48                     |
| 2322 · ACCRUED PENSION                                                          | 20,958.00                    | 40,669.00                    | -19,711.00                   |
| 2325 · ACCRUED VACATION                                                         | 18,550.27                    | 18,842.16                    | -291.89                      |
| 2326 · ACCRUED PROPERTY TAX                                                     | 31,688.89                    | 16,121.27                    | 15,567.62                    |
| 2327 · ACCRUED REGULATORY COMPLIANCE<br>2390 · PLAN CHECK AND CONSTR DEPOSITS   | 10,538.81<br>3,656.72        | 25,130.15<br>3,656.72        | -14,591.34<br>0.00           |
| 2410 · CNSTRUCT LOAN BK OF SANTA MARIA                                          | 0.00                         | 133,973.53                   | -133,973.53                  |
| Total Other Current Liabilities                                                 | 58,940.79                    | 195,938.83                   | -136,998.04                  |
| Total Current Liabilities                                                       | 135,224.79                   | 343,412.51                   | -208,187.72                  |
| Long Term Liabilities                                                           | ,                            | ,                            | ,                            |
| 2640 · CONSTRCT LOAN BK OF SANTA MARIA                                          | 0.00                         | 942,921.05                   | -942,921.05                  |
| Total Long Term Liabilities                                                     | 0.00                         | 942,921.05                   | -942,921.05                  |
| Total Liabilities                                                               | 135,224.79                   | 1,286,333.56                 | -1,151,108.77                |
| Equity                                                                          |                              | -                            | •                            |
| 2900 · CAPITAL STOCK                                                            | 208,000.00                   | 208,000.00                   | 0.00                         |
| 2910 · PAID IN SURPLUS                                                          | 108,971.26                   | 108,971.26                   | 0.00                         |
| 2920 · WTR RIGHTS                                                               | 100,000.00                   | 100,000.00                   | 0.00                         |
| 2930 · CONTRIBUTIONS / CONST                                                    | 449,604.30                   | 449,604.30                   | 0.00                         |
| 3010 · RETAINED EARNINGS                                                        | 5,195,185.19                 | 4,602,224.94                 | 592,960.25                   |
| Net Income                                                                      | -339,504.18                  | 485,992.29                   | -825,496.47                  |
| Total Equity TOTAL LIABILITIES & EQUITY                                         | 5,722,256.57<br>5,857,481.36 | 5,954,792.79<br>7,241,126.35 | -232,536.22<br>-1,383,644.99 |
| 1011III III III W EQUITI                                                        | 0,001,401.00                 | 1,441,140.00                 | -1,000,044.88                |
|                                                                                 |                              |                              |                              |

Account No.

#### **Notes to Financial Statements**

Comments

## **Expense Accounts:**

| 4015 | Unanticipated Repairs are over budget due to service line leak at 325 Valley Vista Drive in southbound lane and repairs to Well #4.                                                                                           |
|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 4060 | Group Medical Expense is under budget YTD due to changes in Operations staff with respect to budgeted medical insurance.                                                                                                      |
| 6025 | Professional Fees are over budget due the adjudication lawsuit and legal counsel regarding annual meeting procedures/ election materials, employee handbook review/revisions, and miscellaneous questions to general counsel. |
| 6027 | Outside Services are over budget due to temporary employee expense.                                                                                                                                                           |

On the P & L Reports (Pages 1 through 4), note that some expense accounts are shown on certain reports but not listed on others. While this is inconsistent, there is no monetary impact. The QuickBooks program will report all line items on P & L reports containing Budget figures, but will not report accounts on "comparison" P & L reports unless a dollar value is placed in it. The old "Memorized" financials are no longer in use; the new reports have no filters set. If an account is not shown, consider its value during the period reported to be zero.

### **Liability/Equity Accounts:**

2220 A bank of approximately 25 acre-feet now exists with Cal American Water.

Accrued property taxes are overstated due to a prior period miscocode; to be corrected upon CPA review at fiscal year-end.

#### **Income Items/Bank Accounts:**

1019 \$200,000 is held as Restricted Capital Reserves designated for immediate or emergency needs only, per Board resolution dated June 24, 2003.

#### **Other Current Asset Accounts:**

1350 Expenses and reimbursements for the Well #8 project are posted to this account.

3012 Water sales are below budget due to weather.

# **BOARD OF DIRECTORS STAFF REPORT**

TO: CRESTVIEW BOARD OF DIRECTORS

FROM: DURRELL MCADOO, INTERIM GENERAL MANAGER

TOPIC: MONTHLY OPERATIONS REPORT – INFORMATIONAL ONLY

DATE: SEPTEMBER 26, 2023

**Background/Analysis**: Below is a list of activities and conditions that staff has encountered during operation of the Crestview water system within the past 30 days.

<u>Monthly Operational Issues</u> – A fire hydrant in front of 616 La Marina Drive and a main line valve on Crestview Avenue were replaced on Wednesday, September 20, 2023.

The water line crossing 333 Valley Vista Drive is in the process of being repaired by the County of Ventura the week of September 18, 2023.

Well #6 – Online and producing 1,050 gpm, meeting all demands for Zone 2.

Well #4 – Online and producing 1,025 gpm, meeting all demands for Zone 3 and 3B.

As of August 31, 2023, Crestview has pumped 513.14 acre-feet of water; Crestview began the water year with 755.447 Feet Acre/Feet/Year of GMA pumping allocation, which included a roll-over from the previous year of 7 Acre-Feet. The water year runs October 1<sup>st</sup> – September 30<sup>th</sup> annually.